



Department of
Toxic Substances
Control



CalEPA
California Environmental
Protection Agency

2023 DTSC Priorities

Report to the Board of Environmental Safety

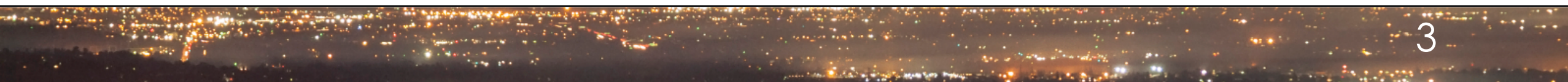
MEREDITH WILLIAMS, DIRECTOR



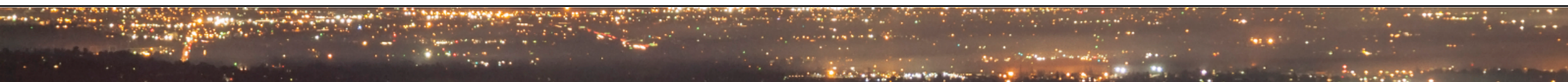
For today

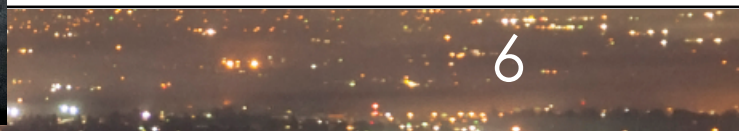
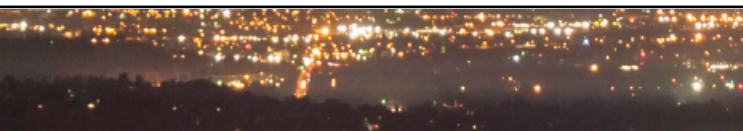
- Prioritization approach
- 2023 Objectives
- Priorities
- Metrics and deliverables
- Communication

Why prioritize?







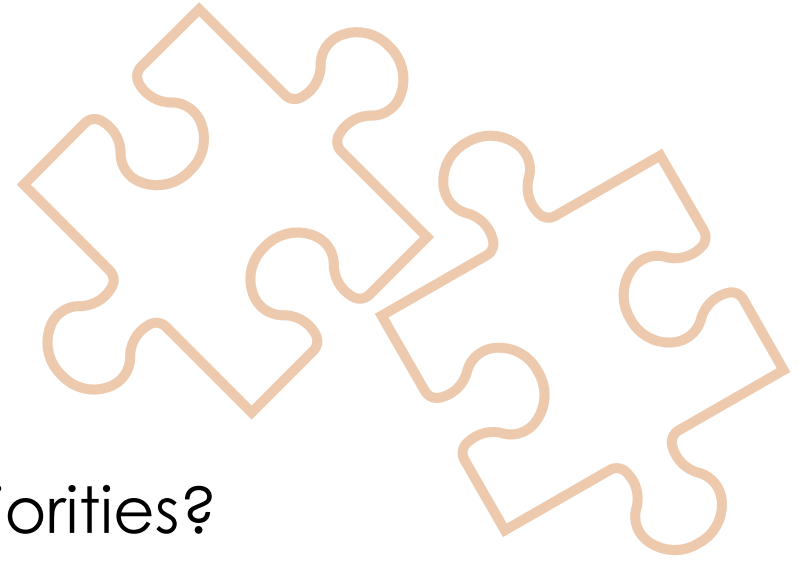




Why prioritize?

- SB158 mandate
- Focus and alignment
- Decision making
- Transparency
- Ensure that the 'important' isn't overtaken by the 'urgent'
- Workload management

Prioritization considerations



1. Does this align with Newsom Administration priorities?
2. How does this support our mission?
3. How does this impact our stakeholders?
4. What is the desired outcome? What is our objective?
5. Are the right resources available? (time, people & money)

Prioritization considerations

Priorities *are*

- Subject to change
- Based on executive team risk/opportunity assessment



Priorities *are not*

- Everything we're doing

2023 Objectives

Objective 1
**Environmental
Justice/Equity**

Objective 2
**Sustained
Performance**

Objective 3
**Strategic
Management**

2023 Objective 1: **Environmental Justice/Equity**

- Reflect California's diversity
- Protect the most impacted and vulnerable
- Diversity, equity, inclusion, and belonging
- Increase services to those most impacted by inequity
 - Strong enforcement
 - Investigation, discovery, and cleanup concentrated in environmental justice communities

2023 Objective 2 **Sustained Performance**

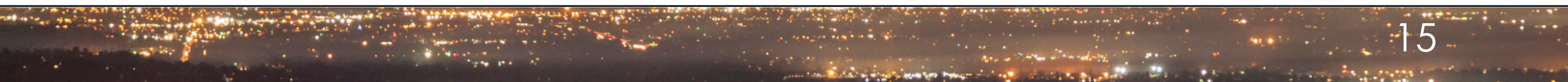
- Operations
- IT infrastructure
- Efficient business processes
- Organizational excellence
 - Data-driven decisions
 - Invest in our staff

2023 Objective 3 Strategic Management

- 2020-2024 Strategic Plan implementation
→ 2023 Prioritized Actions
- Strategic goals
 1. Build **Strong Partnerships** to collaborate with all stakeholders
 2. Promote **Environmental Justice**
 3. Deliver timely and effective **High-Performing Programs & Services**
 4. Enhance **Organizational Health** to be more inclusive, productive, and accountable.
 5. Improve **Fiscal Stewardship**: greater transparency, secure and reliable funding.



Priorities



2023 Objective 1: **Environmental Justice/Equity**

PRIORITIES

- Equity in Enforcement activities
- Cleanup in Vulnerable Communities Initiative
- Cumulative impacts
- Strengthen regulatory oversight of metal shredder facilities
- Racial Equity Framework



2023 Objective 2: **Sustained Performance**

P R I O R I T I E S

- Reduce continued permits
- Hazardous Waste Management Report
- Santa Susanna Field Laboratory (SSFL) Program Environmental Information Report (PEIR)

2023 Objective 3: **Strategic Management**

P R I O R I T I E S

- DTSC 2020-2024 Strategic Plan
- 2023 Prioritized Actions include cross-department *and* program-level actions

Metrics and deliverables

Objective 1: **Environmental Justice/Equity**

METRICS & DELIVERABLES

Equity in Enforcement activities

- By December 2025, 90% compliance for violations issued to *permitted* facilities in vulnerable communities
- 80% compliance for violations issued to *all* facilities in vulnerable communities

Objective 1: **Environmental Justice/Equity**

METRICS & DELIVERABLES

Cleanup in Vulnerable Communities Initiative

- By June 30, 2026, increase by 20% annual acres cleared in vulnerable communities
- Future implementation will address issues raised by community groups
- Additional metrics will reflect community input

Objective 1: **Environmental Justice/Equity**

METRICS & DELIVERABLES

Cumulative Impacts

- Conduct EnviroScreen-based cumulative impacts analyses in Kettleman City and Buttonwillow with community input
- Initiate North Richmond cumulative impacts pilot in partnership with US EPA and community
- Host a public workshop on revised framework for SB 673

Objective 1: **Environmental Justice/Equity**

METRICS & DELIVERABLES

Metal shredders

- Process received permit applications
- Initiate Chemically Treated Metal Shredder Residue rulemaking in CY Q2
- Inspect 4 metal shredders

Objective 1: **Environmental Justice/Equity**

METRICS & DELIVERABLES

Racial Equity Framework The Framework will be released in CY Q1. Deliverables and metrics are in development. March dashboard release will include initial metrics.

- Work with environmental justice and community groups and BES to finalize EJAC framework and recruit members
- Request BES partnership to develop surveys and tools to gather community feedback and input

Objective 2: **Sustained Performance**

METRICS & DELIVERABLES

Reduce Continued Permits

- Public notice permit decisions for all remaining 5+ year continued permits
- <10 remaining 2+ year continued permits
- 100% of all reminder letters sent to permitted facilities
- Release a VSP regulations rulemaking package for public comment

Objective 2: **Sustained Performance**

METRICS & DELIVERABLES

Hazardous Waste Management Report

- Submit Hazardous Waste Management Report to the Board – Spring 2023

Santa Susanna Field Laboratory (SSFL) Program Environmental Information Report (PEIR)

- Publish the PEIR for certification in March 2023

2023 Objective 3: **Strategic Management**

METRICS & DELIVERABLES

DTSC 2020-2024 Strategic Plan 2023 Priorities

- Publish Strategic Plan refresh by February 10
- Complete all Prioritized Actions identified for the calendar year

Dashboard

- Quarterly dashboard updates
- Data governance foundation being established
- Revision in April
- We are using Board and public input to improve EJ and equity metrics
- Will look to Board input and guidance to strengthen the dashboard further

Updates and ongoing communication

- Quarterly director's update to the Board
- Ongoing communication with focus area leads

Thank you